

Routledge Focus on Business and Management:  
Financial Failures & Scandals: From Enron to Carillion  
By Krish Bhaskar and John Flower  
Chapter 4 Landmark Scandals – Impact of Earlier Cases

## Endnotes

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<sup>1</sup> See analysis by Verschoor, C., C., 2011, ‘Did Ernst & Young really assist financial fraud?’, *Accounting Web*, 29 May 2011.

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<sup>2</sup> Wikipedia, Report of Anton R. Valukas, 15 May 2018.

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[https://en.wikipedia.org/wiki/Report\\_of\\_Anton\\_R.\\_Valukas](https://en.wikipedia.org/wiki/Report_of_Anton_R._Valukas)

Accessed July 2018.

<sup>3</sup> Books, R., ‘The financial scandal no one is talking about: Accountancy used to be boring – and safe. But today it’s neither. Have the ‘big four’ firms become too cosy with the system they’re supposed to be keeping in check?’, *The Guardian*, 29 May 2018

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<https://www.theguardian.com/news/2018/may/29/the-financial-scandal-no-one-is-talking-about-big-four-accountancy-firms>

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<sup>4</sup> Kessler, A., 2018, ‘Lehman: Political and Personal’, *Wall Street Journal*, 9 September 2018.

Available at:

<https://www.wsj.com/articles/lehman-political-and-personal-1536524375>

Accessed September 2018.

<sup>5</sup> See

Flower, J., 2004, *European Financial Reporting: Adapting to a Changing World*, John Flower, Palgrave Macmillan, 2004. p. 203.

The full book text is available at:

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<sup>6</sup> In fact the auditors are appointed by the audit committee in conjunctions with management, and then with shareholder rubber stamping (normally).

<sup>7</sup> Not to be confused with Anderson Global the international association of tax specialist firms set up by former Arthur Andersen staffers and growing. About to come to the UK.

<sup>8</sup> Beresford, D., R., Katzenbach, N., deB., and Rogers, C., B., Jr., ‘Report of Investigation by the Special Investigative Committee of The Board Of Directors of Worldcom, Inc.’, *Find Law*, 31 March 2003.

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<http://news.findlaw.com/wsj/docs/worldcom/bdspcomm60903rpt.pdf>

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<sup>9</sup> Catasús, B., Hellman, N., and Humphrey, C., editor(s). *Revisiones Roll i Bolagsstyrninge (The Role of Auditing in Corporate Governance)*. Stockholm: SNS Förlag; 2013. p. 30

<sup>10</sup> See of example: Wikipedia, Enron Scandal, 27 July 2018.

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[https://en.wikipedia.org/wiki/Enron\\_scandal](https://en.wikipedia.org/wiki/Enron_scandal)

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<http://www.accounting-degree.org/scandals/>

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<sup>11</sup> Op. Cit., Jones 2010, Part C, Chapter 21, Identifying Some Themes, Sections 21.8 and 21.9 pp. 475 to 478.

<sup>12</sup> Wikipedia, Accounting Scandals, and List of Corporate Collapses and Scandals.  
Available at:

[https://en.wikipedia.org/wiki/Accounting\\_scandals](https://en.wikipedia.org/wiki/Accounting_scandals)

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<sup>13</sup> See Wiley - Blackwell, 2011, 'Megalomaniac CEOs: Good or bad for company performance?', *Science Daily*, 31 January 2011.

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<https://www.sciencedaily.com/releases/2011/01/110126101608.htm>

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<sup>14</sup> Clarke, T., 'Case Study: Robert Maxwell: Master of Corporate Malfeasance', *Corporate Governance: An International Review*, Wiley Online Library, July 1993.

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<sup>15</sup> See

BBC News, 2012, 'Former RBS boss Fred Goodwin stripped of knighthood', BBC News, 31 January 2012/

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<http://www.bbc.co.uk/news/uk-politics-16821650>

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<sup>16</sup> Abrahams, G., Horton, J., Millo, Y., 'The Dynamics of Managerial Entrenchment: The Corporate Governance Failure in Anglo-Irish Bank', *SSRN paper*,

Available at SSRN: <https://ssrn.com/abstract=2955610>

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<http://dx.doi.org/10.2139/ssrn.2955610>

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<sup>17</sup> Sharma, G., 'Bevy of scandals expose Japan Inc's corporate governance problem: Growing number of fiascos ought to make Japanese enterprises confront their corporate governance demons', *International Business Times*, 6 November 2017.

Available at:

<http://www.ibtimes.co.uk/bevy-scandals-expose-japan-incs-corporate-governance-problem-1645849>

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<sup>18</sup> The Public Company Accounting Oversight Board is a private-sector, nonprofit corporation created by the Sarbanes–Oxley Act of 2002 to oversee the audits of public companies and other issuers. The PCAOB protects investors by overseeing the audits of public companies, other issuers, and broker-dealers.

<sup>19</sup> PCAOB (Public Company Accounting Oversight Board), 2016, 'Order Instituting Disciplinary Proceedings, Making Findings, and Imposing Sanctions: In the Matter of Deloitte Touche Tohmatsu Auditores Independentes', *PCAOB*, 5 December 2016

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<sup>20</sup> FRC, Independent review of the Financial Reporting Council's Enforcement Procedures Sanctions, Review Panel Report, October 2017 para 5.34, p. 35.

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[https://www.frc.org.uk/getattachment/e7c1b326-55b9-4676-8b60-b191037b2486/Sanctions-Review-Report-\(November-2017\).pdf](https://www.frc.org.uk/getattachment/e7c1b326-55b9-4676-8b60-b191037b2486/Sanctions-Review-Report-(November-2017).pdf)

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<sup>21</sup> FRC News, 2017, 'Sanctions against senior auditor and PwC in relation to RSM Tenon Group plc', *Financial Reporting Council*, 16 August 2017.

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